



## CURRICULUM VITAE

**NAME:** PROF. DR. MARIA BORDAS,

**DATE OF BIRTH:** 29 December, 1959

**NATIONALITY:** Hungarian

### SCIENTIFIC DEGREES:

- National University of Public Service, Faculty of Political Science and International Studies, 2014. *Full Professor*
- University of Pecs, Faculty of Law, Pecs, 2010. *Habilitated Doctor Degree*
- Eötvös Lorand University, Faculty of Law, Budapest, 1997. *PhD Degree*
- Eötvös Lorand University, Faculty of Law, Budapest, 1984. *Doctor of Administration and Law*

### PROFESSIONAL EXAM:

Bar Association, Budapest, 1988. *Bar Exam*, Admitted to the Practice of Law

### PRESENT POSITIONS:

- *Full Professor*

Department of Lőrincz Lajos Administrative Law, Faculty of Political Science and International Studies  
National University of Public Service, Budapest, Hungary, 1988-present

*Courses Taught as a Lecturer:*

- Efficiency Problems of the Fragile States on BSc. and MSc. Level – optional course (taught in English)
- State Institutions of Economic Governance on BSc. and Msc. Level – optional course (taught in English)
- Theory of Public Administration and Public Administration Sciences on PhD Level – required course (taught in Hungarian and English)
- Comparative Administrative Law – optional course (taught in English)
- Public Administration Theory – required course (taught in Hungarian and English)

- *Attorney at Law*

Budapest Bar Association, Budapest, Hungary, 1991-present

### PROFESSIONAL EXPERIENCE RECORD:

- *Visiting Lecturer*

University of Free State in Bloemfontein, South Africa, Disaster Management Training and Education Center for Africa, *Description:* Holding Lectures on Men-Made Disaster: The Islamic Terrorism - Participation on PhD Proposals and Practical Examinations of Master Students, South Africa, 2019.

- *Academic Adviser*

NATO COE DAT (Centre of Excellence Defence Against Terrorism), *Description:* Research on Terrorism in the Middle East and North Africa, Organizing International Workshops and Courses, Holding Lectures, Ankara, Turkey, 2013.

- *Visiting Lecturer*

Middle East Technical University, Faculty of Economic and Administrative Sciences, Department of International Relations, *Description:* Lectures on the Law of the European Union, Ankara, Turkey, 2013.

- *Deputy Dean for Scientific Affairs*

Faculty of Public Administration, National University of Public Service, *Description:* Establishing the Doctoral School of Public Administration, Budapest, Hungary, 2012 - 2013

- *Head of Department of Public Policy and Public Administration Development*

Faculty of Public Administration, National University of Public Service, *Description:* Establishing a New Educational Programme on Public Governance Budapest, Hungary, 2012 - 2013

- *Attorney-at Law – Budapest Bar*

*Description:* Private Practice of Law: Constitutional Law, Administrative Law, International Law, Budapest, Hungary, 1991-present

- *Legal Advisor to the Ministerial Commissioner*

*Description:* Codification of Privatizing Health Care, Ministry of Health, Budapest, Hungary, 1999-2000

- *Visiting Fulbright Professor*
- Virginia Polytechnic Institute & State University, Department of Urban Affairs and Planning, *Teaching: Advanced Level Course on Privatization Policies and Practices, Research: Management of Health Care*, Blacksburg, USA, 1999
- *Legal Advisor*  
Health Service and Management Project, World Bank Project Management Unit, *Description: Elaboration of a Reform Conception for the Hungarian Health Care System*, Budapest, Hungary, 1997-1999
- *Assistant Professor*  
University of Miskolc, Faculty of Law, Department of Criminal Law, *Lecturing: Criminal Law*, Miskolc, Hungary, 1984-1988

## **SPECIFIC COUNTRIES EXPERIENCE:**

### **1. STUDIES**

- *Centre for the Study of American Culture and Language*  
Studies on the Political Processes, the Government, and the Politics in the U.S., Salzburg, Austria, 1995
- *Academy of European Law*  
Studies on the Law of Integration and the Legal Foundation of Market Economies in Europe, Florence, Italy, 1993
- *Institute of Comparative Law*  
Studies on Comparative Law, Strasbourg, France, 1990

### **2. PROJECTS/RESEARCH PROGRAMS**

- *NATO COEDAT (Centre of Excellence Defence Against Terrorism)*  
Research on the issues of the state efficiency problems of the weak and failed states and the challenges of the international law in combating terrorism, Ankara, Turkey, 2012-2013.
- *State Audit Office*  
Research on Integrity-based Administrative Culture – Against Corruption by Using Corruption Risk Analyses, Budapest, Hungary, 2011.
- *Corvinus Foundation – Telenor Mobile Service Company*  
E-Government Research and Development Programmes, Budapest, Hungary, 2007-2011
- *Office of the Prime Minister in Budapest*  
Deregulation Programme in the Field of Public Law, Budapest, Hungary, 2007-2008
- *State Audit Office*  
Research on Efficiency of Economic Governance, Budapest, Hungary, 2006-2007
- *Commission of the European Communities in Brussels*  
Research on Public Law Environment of Market Validation, Budapest, Hungary, 2007-2009
- *ASPA (American Society for Public Administration) and NISPAcee (The Network of Institutes and Schools of Public Administration in Central and Eastern Europe)*  
Research on Public Leadership in the USA and the CEE Post-Communist, Countries Washington, D.C., USA, 2001-2002
- *Local Government and Public Service Initiative (Open Society Institute)*  
Research on Comparative Local Public Services in Central Europe in Poland, Czech Republic and Hungary, Budapest, Hungary, 2000-2001
- *Constitutional and Legislative Policy (Open Society Institute)*  
Research on Administrative Justice in the New European Democracies, Budapest, Hungary, 1998-1999
- *Constitutional and Legislative Policy (Open Society Institute) in Budapest and Center for Socio-Legal Studies at the University of Oxford, Great Britain*  
Research on Administrative Law in Central and Eastern Europe, Budapest, Hungary, 1998-1999
- *National Forum Foundation*  
Washington D.C., USA, Research on public-private partnerships in the field of public utility services, at the Pennsylvania Public Utility Commission in Harrisburg, and, in the field of local and welfare services at the City Hall of Orlando. 1997.
- *University of London, Center for Commercial Law Studies*  
Oxford University, Department of Government and Public Administration  
Research of the TEMPUS Privatization Program, London and Oxford, Great Britain, 1991

## **MEMBERSHIP IN PROFESSIONAL BODIES:**

### *Member of:*

- Alternate Member of the National Election Committee 2018-present
- Member of the Senate of the National University of Public Service, 2018- 2019
- Member of the Council of Education and Development of the National University of Public Service, 2018-19
- Foundation member of the Doctoral School of Public Administration and the member of its Doctoral Council, National University of Public Service, 2012-present
- Council of Scientific Affairs of the National University of Public Service, Budapest, Hungary, 2012-2013
- Doctoral and Habilitation Council of the National University of the Public Service, Budapest, Hungary, 2012-2013
- Hungarian Academy of Science, Budapest, 2010- present
- Election Committee in Pest County, Budapest, 1996

### *Principal Representative:*

- Faculty of Public Administration of the National Public Service University in Budapest to the NISPAcee (The Network of Institutes and Schools of Public Administration in Central and Eastern Europe) Hanulova 5/B, P.O. Box 163 840 02, Bratislava, 1995-2012.

### *Member of the Editorial Board:*

- "Stadium" Literary and Scientific Journal, Budapest, 2011-present
- "Kelet Felől" Literary and Scientific Journal, Budapest, 2010.
- "Pro Publico Bono" Scientific Journal of the Faculty of Public Administration in National Public Service University, Budapest, 2010-2012.
- "Journal of US-China Public Administration" David Publishing Company, USA, 2010-present
- Member of the Academic Advisory Board of the "Terrorism – an Electric Journal & Knowledge Base", USA, 2013-present
- Member of the Advisory Body: "Journal of International Relation and Diplomacy", USA, 2013-present

### *President:*

- Section of the European Union Law of the Hungarian Jurists' Association, Budapest 2011-present
- Board of Trustees of the Corvinus Foundation, Budapest 2008-2012

## **KEY QUALIFICATIONS:**

- Teaching administrative law, international law, international relations, public governance, political science, and public administration
- Doing research on several issues of public administration, public governance, political science, administrative law, and international law
- Managing projects for international organizations
- Practicing as an attorney on constitutional law, criminal law, international law, and administrative law issues
- Working for legislation in elaborating acts and deregulation of law

## **LANGUAGE SKILLS:**

Hungarian (mother tongue) English (fluent), Russian (intermediate level)

## **SELECTED PUBLICATIONS:**

1. "Tradition and Modernization in Public Administration"  
Study in the Collection of Essays for the Respect of the 65 years old Imre Miklós, Ludovika Egyetemi Kiadó (Publisher), 2020. Budapest
2. "The Economics of Public Administration – the Possibilities and Dilemmas of Economic Governance"  
Book, *Unió Lap- és Könyvkiadó Kft.* Budapest, Dialóg Campus Publisher, Budapest,  
First Edition: 2009, Revised Second Edition: 2014
3. „Islamic Caliphate in the 21th Century? Questions of State Efficiency in the Middle East and North Africa"  
Book, Dialóg Campus Publisher, Budapest, First Edition: 2015. Revised Second Edition: 2019.
4. „The Emergence of Illiberal Democracy in the European Union: The Hungarian Case  
International Relations and Diplomacy Vol. 6. 2018. USA (published in English)
5. „Rise and Fall of Liberal Democracy in Hungary” I. II.,  
Jura (Journal of the Faculty of Law of the University of Pecs) Vol. 24. Number 2. 2018. and Vol.25. Number 1. 2019.
6. „Religion and Modernization”

- Study in the Collection of Essays for the Respect of the 65 years old Kiss György Dialóg Campus Publisher, 2018. Budapest,
7. *Special Paradigm of the Islamic Law*, Stadium (Journal of Social and Cultural Issues) Vol 7. Number 2. 2018.
  8. *„Tradition and Modernization in the Islamic World”* Stadium (Journal of Social and Cultural Issues) Vol. 6. Number 2. 2017.
  9. *„Conflict: Efficient State or State Under the Rule of Law? The Hungarian Case of the Victory of the Efficient State over the State Under the Rule of Law”* International Relations and Diplomacy Vol. 3. 2015. USA (published in English)
  10. *„Problems of State Efficiency and Terrorism in North Africa”* Journal of US-China Public Administration Vol.12. 2015. USA (published in English)
  11. *„Terrorism and Islam Fundamentalism in the Middle East and North Africa after the Arab Spring,”* Hadtudomány (Journal of the Ministry of Military) Vol. 25. 2015.
  12. *„Challenges of Asymmetric Warfare: the law of war, human rights and criminal law”* Hadtudomány (Journal of the Ministry of Military) Vol 15. 2015.
  13. *„Arab Spring or Islamic Winter? Impact of the Happenings in the Middle East and North Africa on the Security in Europe* Honvédségi Szemle (Journal of the National University of Public Service) Vol. 143. 2015.
  14. *„Current Issues of International Law in Regulating Counter-insurgency and Counter-terrorism”,* Terrorism - an Electronic Journal & Knowledge Base Vol. 3. 2014. USA (published in English)
  15. *„Raison d'etre of terrorism and Islam radicalism in North African region: similarities and differences”* Hadtudományi Szemle (Journal of the Ministry of Military) Vol. 7. 2014. (published in English)
  16. *„Tradition and Modernization in the Public Administration: Efficient State or State Under the Rule of Law”* Journal of US-China Public Administration Vol. 9. 2012. USA (published in English)
  17. Maria Bordas – Janos Tomolya: *Book Review* on the book „Psychology of Terrorism” by Bruce Bongar, Lisa M. Brown, Larry E. Beutler and James N. Breckenridge, Newsletter - Centre of Excellence Defence Against Terrorism (COEDAT) 2013. January-February-March (published in English), [www.coedat.nato.int](http://www.coedat.nato.int), Ankara, Turkey
  18. Maria Bordas – Janos Tomolya: *„Planning Methodology for Critical Infrastructures Protection Capabilities”* Critical Infrastructure Protection, NATO Science for Peace and Security Series, Vol. 116. 2013. (published in English) IOS Press Amsterdam, Berlin, Tokyo, Washington, DC
  19. *„Reform of the Hungarian Local Government System”* Stádium (Journal of Social and Cultural Issues) Vol. 3. 2014.
  20. *„The Public Administration Science as a New Branch of Science”* Stádium (Journal of Social and Cultural Issues) Vol. 3. 2014.
  21. *„Thoughts on Public Administration Sciences”* Polgári Szemle Vol. 8 (Journal of Public Governance Issues) 2012/3-6.
  22. *„Corruption Risk Analyses – Development of Integrity-Based Administrative Culture”* Study in the Collection of Essays Published by the Hungarian State Audit Office, Budapest, 2012.
  23. *„Application of Cloud Computing in the Public Sector in Hungary”* Journal of US-China Public Administration Vol. 9. 2012. USA (published in English)
  24. *„Tradition and Modernization in the Public Administration: Efficient State or State Under the Rule of Law”* Journal of US-China Public Administration Vol. 9. 2012. USA (published in English,)
  25. *„Conflict of the State under the Rule of Law and the Efficient State?”* Közjogi Szemle Vol. 4. (Journal of the Faculty of Law of the University of Pecs), 2011.
  26. *„Triumph of the „Efficient” State over the State under the Rule of Law?”* Közjogi Szemle Vol. 5. (Journal of the Faculty of Law of the University of Pecs), 2012.
  27. *„The Real World of the Jurisdiction – Case Study on a Judicial Procedure”* Jura Vol. 18. (Journal of the Faculty of Law of the University of Pecs), 2012.
  28. *„Application of Cloud Computing in the Hungarian Public Administration – based on the Obama Government Example”* Új Magyar Közigazgatás Vol. 5. (Journal of Complex Publishing Company), 2012.
  29. *„Questions of Efficiency of Public Services with Emphasis on m2m Electronic Applications”* Új Magyar Közigazgatás Vol. 5. (Journal of Complex Publishing Company), 2012.
  30. *„State Property Management and Public Money Utilization”* Jura Vol. 17. (Journal of the Faculty of Law of the University of Pecs), 2011.
  31. *„Legal Aspects of Public Services Management”* Jura Vol. 17. (Journal of the Faculty of Law of the University of Pecs), 2011.
  32. *„Public Administration and Efficiency”* Új Magyar Közigazgatás (Journal of Public Administration Issues) Vol. 4. 2011.
  33. *„Public Services at Local Government Level”* Acta Juridica Hungarica (Journal of the Hungarian Academy of Science) Vol. 4 /2009 (published in English) Budapest

34. „*State Property Management and Public Money Utilization*”  
Acta Juridica Hungarica (Journal of the Hungarian Academy of Science) Vol. 3 /2010 (Published in English) Budapest
35. “*Administrative and Legal Background of the Application of Cloud Computing*”  
Infokommunikáció és Jog Vol. 7. (Journal of the Faculty of Law of the University of Pecs), 2010. Pécs Vol. 10-11/2009
35. “*Mobile Telephone-based Payment Systems in the Business Sector and in Public Administration - the framework of legal regulations*”  
Új Magyar Közigazgatás (Journal of Public Administration Issues) Vol. 10-11/2009
36. “*Competition Policy Issues in the Regulating the Pharmaceutical Market*”  
Egészségügyi Gazdasági Szemle Vol. 47. (Journal of the Ministry of Health) 2009.
37. “*Law Application Issues in the Practice of the Act on Election Procedures from the Viewpoint of a Regional Election Committee Member*”  
Közjogi Szemle Vol. 2. (Journal of the Faculty of Law of the University of Pecs) 2006
38. “*Suggestions for the Deregulation of Building and Stay Permits*”  
Önkormányzat (The Internet Journal of the National Association of Municipal Local Governments), Vol. 6/2008
39. “*Deregulation and Electronic Administration in the Healthcare System*”  
Parts 1 and 2 Egészségügyi Gazdasági Szemle (Journal of the Ministry of Health), Vol. 3 and 4/2008
40. “*The Role of Integrity in Government Accountability*”  
International Journal of Public Administration in Central and Eastern Europe, Vol. 2/2008 published in English)
41. “*The Efficiency of Economic Governance*”  
Collection of Essays “Competitiveness of the Economy and Public Sphere” State Audit Office 2007
42. “*Health Care Reforms and Public Administration*”  
Study in the Collection of Essays for the 70<sup>th</sup> Birthday of Lajos Lőrincz, IBSN Publisher 2006.
43. Bordas M – Kramer R.: “*Best Practices for Transforming Managers into Leaders*”  
Based on Research Sponsored by joint NASPAA-NISPAcee project “The Cooperative Governance Improvement and Technical Assistance Project” USA, 2002. (published in English)
44. “*Application of Administrative Law with Regard to Privatization: the Hungarian Case*”  
Acta Juridica Hungarica (Journal of the Hungarian Academy of Science) Volume 43, Nos 3-4. 2000 (published in English)
45. “*Social Welfare Reform: Comparative Perspectives on Europe and the United States*”  
International Journal of Public Administration Vol. 24 No.2. 2001. USA (published in English)
46. “*Privatization of Health Care*”  
Egészségügyi Gazdasági Szemle (Journal of the Ministry of Health), Vol. 2001/3.
47. “*Privatization of In-Patient Health System*”  
Egészségügyi Gazdasági Szemle (Journal of the Ministry of Health), Vol. 2000/4.
48. “*Attitudes of Citizens and Public Servants - Privatization and Private Participation in the Public Sector in Hungary*”  
Professionalization of Public Servants in Central and Eastern Europe Collection of Essays (published in English) NISPAcee Bratislava 1998.
49. “*Privatization of the Public Utility Services: the Hungarian Case*” Parts 1. 2.3.  
Versenyfelügyeleti Értesítő (Journal of the Office of the Competition Supervision) Vol. 1997/1-2-3.
50. “*Privatization of the Competition Sphere in Hungary,*”  
NISPAcee Newsletter Vol. 2/1997 (published in English), Bratislava, 1996
51. “*Privatization in the Field of Utilities in Hungary*”  
NISPAcee Newsletter Vol. 4/1996 (published in English), Bratislava
52. “*Legal Aspects of Privatization in the Field of Public Utility Services with Special Regard to Concession,* Public Administration in Transition Collection of Essays (published in English) NISPAcee Bratislava 1996
53. “*The Curricula of Comparative Public Administration*”  
Public Finance and Comparative Public Administration, Collection of Essays (published in English) NISPAcee Bratislava 1995.
54. “*Conferring Benefits: Licencing Private Schools in Hungary,*” Case Study  
Administrative Justice in the New European Democracies Collection of Essays (published in English) Open Society Institute Budapest Budapest, 1998.
55. “*Formal and Informal Rulemaking: Public Drunkenness in Hungary*” Case Study  
Administrative Justice in the New Democracies, Collection of Essays (published in English ) Open Society Institute Budapest 1998.

## SELECTION OF CONFERENCE PAPERS

1. *"Changes of Public Administration during the Transition in Hungary"*, 24<sup>th</sup> NISPAcee Annual Conference, Kazan, Tatarstan, Russian Federation, 2017.
2. *"The Problem of the Efficient State and the Terrorism in North African Countries"* NATO COE DAT (Centre of Excellence Defense Against Terrorism), Ankara, Turkey, 2013.
3. *"The Problem of the Efficient State and the Terrorism in North African Countries"* NATO COE DAT (Centre of Excellence Defense Against Terrorism), Ankara, Turkey, 2013.
4. *"Current Issues of International Law in Regulating Counter-insurgency and Counter-terrorism"* NATO COE DAT (Centre of Excellence Defense Against Terrorism), Ankara, Turkey, 2013.
5. *"The Current and Future Trends in Terrorism"* "Defense against Terrorism" Course, NATO COE DAT (Centre of Excellence Defense Against Terrorism) Ankara, Turkey, 2013
6. *"Skills for the 21st Century – Smart Defense, Smarter Education"* "Connected Forces" Conference, NATO NNEC (Network Enabled Capability) Lisbon, Portugal, 2013.
7. *"Conflict: Efficient State or State under the Rule of Law?"* Conference on Converging and Conflicting Trends in the Public Administration of the US, Europe and Germany, Speyer, Germany, 2012.
8. *"Integrity-based Administrative Culture – Against Corruption by Using Corruption Risk Analyses"* The 20th NISPAcee Annual Conference, Ohrid, Macedonia, 2012.
9. *"Application of Cloud Computing in Hungary"* NISPAcee Conference, Varna, Bulgaria, 2011.
10. *"Mobile Applications in the Public Sector"* 4<sup>th</sup> European Conference on Mobile Government, mGCI Brighton, United Kingdom, 2010.
11. *"Opportunities of Mobile Communication in Public Administration"* 3<sup>rd</sup> European Conference on Mobile Government, mGCI", Antalya, Turkey, 2008
12. *"Moral Crisis in Hungary? – a Case on the Role of Integrity in Politics –"* NISPAcee Conference, Kiev, Ukraine, 2007
13. *"Questions of Government Accountability for State Resources – the Hungarian Case on State Corruption –"* NISPAcee Conference, Ljubjana, Slovenia, 2006
14. *"Establishing a Model for Public Leadership in a Post-Communist Country with respect to Ethics and Corruption– the Hungarian Case"* NISPAcee Conference, Cracow, Poland, 2002
15. *"Best Practices for Transforming Managers into Leaders – How to Learn Ethics, Anti-Corruption Policy and Making Public Policies –"* ASPA Conference Phoenix, USA, 2002
16. *"Privatization of Health Care from a Comparative Approach"* ASPA Conference Newark, USA, 2001
17. *"Health Care reform in Central Europe"* ASPA Conference San Diego, USA, 2000
18. *"Privatizing Health Care: the Hungarian Case"* ASPA Conference Orlando, USA, 1999
19. *"Opportunities of Social Welfare Reforms from a Comparative Approach"* Conference of Urban Affairs Association Fort Worth, Texas, USA, 1998
20. *"Health Care Reforms in Hungary since the Transition"* NISPAcee Conference Prague, Check Republic, 1998
21. *"Privatization from a Comparative Approach"* ASPA Conference, Philadelphia, USA, 1997
22. *"Attitudes of Public Servants and Citizens in the Field of Welfare Services in Hungary"* NISPAcee Conference Tallin, Estonia, 1997
23. *"Opportunities of Privatization - State-Responsibility and Forms of Private Participation from a Comparative Administrative Law Approach -"* Conference of the Association of Yugoslav Jurists, Montenegro, Yugoslavia, 1997
24. *"The Opportunities of Public Administration in Creating a Market-Oriented Economy Since the Transition"* Conference of the Association of Yugoslav Jurists Montenegro, Yugoslavia, 1996
25. *"Contracting Out in the Public Administration"* EGPA Conference, Budapest, Hungary, 1996
26. *"Developing Organization and Changing Attitudes"*, NISPAcee Conference, Tirana, Albania, 1996
27. *"Privatization of Public Services"* EGPA Conference, Rotterdam, Holland, 1995

28. *"Legal Aspects of Privatization in the Field of Public Utility Services with Special Regard to Concession"*  
NISPAcee Conference, Bled, Slovenia, 1995